

Telephone: [REDACTED]  
Reference: [REDACTED]

Committee Secretary  
Parliamentary Crime and Corruption Committee

Via email: [REDACTED]

Dear Committee Secretary

I welcome the opportunity to provide this submission regarding the performance of the Crime and Corruption Commission (CCC).

In my capacity as a member of the CCC's Crime Reference Committee, I have had the opportunity to observe its operations closely. I have found the Committee to be a well-informed and valuable mechanism through which community representatives and statutory office holders can contribute to the oversight and safeguarding of the CCC's work. The structured engagement, open discussion, and rigorous approach to prioritising matters of serious crime and corruption are tangible strengths of this process.

I wish to highlight the CCC's Regulatory Statement, which is regularly updated and developed in consultation with relevant stakeholders, including the Queensland Family and Child Commission. The document clearly articulates the CCC's strategic direction and operational priorities, and in my view represents a best practice model for regulatory transparency and direction-setting. In my own work, I have drawn on it as a reference point for effective governance and public accountability.

Through my statutory roles, I am aware of several cases of child death and serious abuse where the CCC has been engaged. In these matters, the CCC's involvement has made a profound and significant difference to the delivery of justice. Their investigative capacity, integrity oversight, and capacity to bring forward compelling evidence have directly contributed to outcomes that protect vulnerable people and uphold the rule of law.

Based on these observations and experiences, I express support for the CCC's current operations. In my view, the organisation demonstrates strong strategic clarity, operational integrity, and a tangible commitment to community safety. It is an essential institution for ensuring that serious wrongdoing is identified, investigated, and addressed effectively.

If you would like to discuss this matter further, please don't hesitate to contact me directly on

Yours sincerely

A handwritten signature in black ink, appearing to read 'L. Twyford', written in a cursive style.

**Luke Twyford**

Principal Commissioner  
Queensland Family and Child Commission

2 September 2025